

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

June 1, 2022

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D. – via WebEx, William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Tracey Mitchell, Zubeen Shroff, Mark Tulis, Richard Wishnie

VORING MEMBERS EXCUSED: Patrick McCoy, Alfredo Quintero

NON-VOTING MEMBERS PRESENT: Michael Israel, John Flannery

NON-VOTING MEMBERS EXCUSED: Martin Rogowsky, Michael Rosenblut

STAFF PRESENT: Barbara Kukowski, Sr. Vice President and Deputy General Counsel
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO, WMCHHealth
Anthony Costello, EVP, Chief Operating Officer
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor – via WebEx
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo, CNO

CALL TO ORDER

The June 1, 2022, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D. – via WebEx	Mitchell Hochberg
William Frishman, M.D.	Tracey Mitchell
Renee Garrick, M.D.	Zubeen Shroff
Herman Geist	Mark Tulis
Susan Gevertz	Richard Wishnie
John Heimerdinger	

VOTING MEMBERS EXCUSED

Patrick McCoy
Alfredo Quintero

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery

NON-VOTING MEMBERS EXCUSED

Martin Rogowsky
Michael Rosenblut

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning and personnel matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. TULIS MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE MAY 4, 2022, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. HEIMERDINGER, SECONDED BY MS. MITCHELL, TO APPROVE THE MAY 4, 2022, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated June 1, 2022 and attached to these minutes) containing information on Credentialing Appointments, Reappointments, FPPEs, and Requests for Additional Privileges.

Motion to Approve Recommendations for Appointments, Reappointments, FPPEs, and Requests for Additional Privileges.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, FPPES, AND REQUESTS FOR ADDITIONAL PRIVILEGES. MS. GEVERTZ MOTIONED, SECONDED BY DR. ADAMSON. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Dr. Garrick provide a COVID update to the Board. She stated that for the month of May 2022, there were 61 inpatients across the Network, with 6 of those patients in the ICU.

Mr. Ratner provided the Board with a Critical Care Tower update. He stated that the CON application was recommended for contingent approval by DOH, and the application will be presented to the PHHPC meeting.

Mr. Ratner provided a Behavioral Health update at HealthAlliance (“HA”) to the Board. He stated that on May 25, 2022, a Letter of Intent was filed with OMH, and the next steps are prior consultation and the PAR Application submittal.

Mr. Ratner provided the following Marketing and Communications update:

- Northern Region Sponsored Content Success in the Poughkeepsie Journal:
 - Pediatric story; and
 - Heart Attack Story.
- Western Region Earned Content Success:
 - Take back your best shot; and
 - Increase in joint replacement surgeries at St. Anthony Community Hospital after campaign launch.
- WMCHHealth Press Coverage – Lohud
 - From NICU baby to Baby doctor
 - Mental Health Beds to return to Mary’s Avenue Campus;
 - New York mom of 10 welcomes third set of twins;
 - Dr. Parvez – News Channel 4 segment; and
 - Dr. Chong, Neurologist and Director of Stroke WMC – News 12 segment.

Mr. Costello provided the following Clinical Operations Updates for the Valhalla Campus:

- Hosted Inaugural Neuroscience Research Symposium featuring Director of NIH for Neurologic Disorders;
- 5 South Unit Renovation project in Main Hospital in progress;
- Construction of ACP 7th floor in progress;
- NICU expansion project in progress; and
- Commencement of Pfizer booster vaccinations for ages 5-11.

Mr. Costello reviewed the May, 2022, volumes compared to the May, 2021, volumes. He stated that all areas for May, 2022, were higher than May, 2021.

Mr. Costello provided the following Clinical Operations Updates for the MHRH Campus:

- Initiated design for MHRH Behavioral Health renovations;
- Initiated feasibility study for Orthopedic Center of Excellence;
- Pediatric infusion outpatient services to commence in June 2022; and
- 3 Spellman renovations are in progress.

Mr. Costello reviewed the May, 2022, volumes compared to the May, 2021, volumes. He stated that all areas for May, 2022, were higher than May, 2021.

Dr. Gewitz advised the Board of Child BHC Issues and outlined the key Pediatric BHC trends:

- MFCH beds heavily utilized by Child/ Adolescent BH patients
- Lack of regional alternatives
 - National BHC crisis in pediatric age ranges
- Increase in combined medical/BHC cases
- Increase in “Code Grey” events
 - Educational program for staff
- Development of “co-management” protocol between Pediatrics and Psych.

Dr. Gewitz showed images of the Milk Bank expansion design.

Dr. Gewitz informed the Board of community support for MFCH Services at MHRH. He stated that local high school students are building Rube Goldberg machines for pediatric waiting rooms. Dr. Gewitz explained that the Rube Goldberg Machine is a contraption that uses a chain reaction to carry out simple tasks, and helps to alleviate nervousness while at a medical facility.

Dr. Gewitz informed the Board of a Throughput Management Project launch for both Valhalla and MHRH.

Dr. Gewitz discussed the following current events in the news:

- Kids vaccines;
- Pediatric Hepatitis; and
- Monkey Pox.

Dr. Garrick provided the following Medical Leadership and Quality Updates:

- Accomplishments and Recognitions:
 - Special Service as House Deans and SOM Graduation Ceremony:
 - Ruth Alejandro, Joseph Giamelli, Maria Capparelli, Blossom Samuels and Dan Zelazny;
 - Special Faculty Awards for Education and Mentorship:
 - Over 12 special awards to WMC staff by vote of the students; and
 - Special Selection for Award Winning CME Program:
 - Erica Tuggey Rotundo, PA-C: Publication “Retrospective Review of Trauma ICU Patients With and Without Palliative Care Intervention” – Journal of American College of Surgeons.

Dr. Garrick advised the Board of Medical Accomplishments – Bedside to Bench and Back – Cutting Edge Approach:

- Autologous Dendritic Cell Vaccine for Renal Cell Carcinoma (CMN-001): John Phillips, MD-PI and Mitchell S. Cairo, MD – Co-PI, in collaboration with Co-Immune.

Dr. Garrick updated the Board on Workplace Violence and Safety Assessment and stated it was a data driven multi-departmental collaboration.

Dr. Garrick provided a Hospitalist update to the Board. She stated that the focus is on communication, patient safety and patient experience.

Dr. Garrick informed the Board of the following medical staff leadership and quality upcoming events:

- Medical News From The Network; June 23, Maternal-Fetal Medicine Network Update;

- The Clinical Learning Environment (CLER) GME Sponsorship Accreditation Review;
- DNV Accreditation Survey; and
- Culture of Safety Survey (Board Participation welcomed and encouraged).

Dr. Doyle, Executive Director, HealthAlliance, provided the following Regional update:

- Clinical Update:
 - Dr. Cara Grimes - Uro/ Gyn first case
 - > 350 Cath lab cases
 - 1 year anniversary is June 20th
 - DNV Certified Primary Stroke Center.
- Staffing Update:
 - Dr. Lizette Edge, Hospitalist;
 - Dr. Keith Festa, Medical Director, Hospitalist Program; and
 - 64 Nursing hires start in 2022, with 11 in the month of May.
- Operations Update:
 - Construction proceeding on time;
 - Imaging Equipment installation;
 - Renovations proceeding; and
 - Margaretville Elevator Modernization on track.
- Other Updates:
 - Behavioral Health;
 - Paragon Upgrade;
 - Level III Trauma assessment; and
 - Rising Senior Program.

REPORT OF THE COMMITTEES

DIVERSITY AND INCLUSION COMMITTEE

Ms. Mitchell, Chair, Diversity and Inclusion Committee, stated that the Committee met on May 4, 2022.

Ms. Mitchell informed the Board that Ms. Roman, Chief EID Officer, outlined the vision, strategy and framework for the equity, inclusion and diversity (EID) program:

- The vision is to build a more culturally effective and inclusive organization by enhancing workforce knowledge and competencies, integrating industry best practices, and developing new strategies, programs and initiatives.
- The strategy will encompass a shared ownership model where workforce members will gain the capacity and agency to apply equity, inclusion and diversity best practices within their respective role in the organization.
- The leadership and governance structure to be developed will comprise of an Executive Committee, a Steering Committee, and the creation of work groups in each area of focus that will drive projects and activities. This structure will provide direction, guidance, and oversight for the development and implementation of the projects and activities to meet the desired goals.

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon, prior to the Board meeting. He stated that the Committee reviewed the financial statements for the period ended April 30, 2022.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on May 6, 2022.

Ms. Gevertz informed the Board that Dr. Garrick presented the report of the Quality and Safety Council meeting of March 10, 2022. Dr. Garrick advised that the following Departments presented: Infection Prevention and Control, and Surgery. There was a 2022 DNV Regulatory Update. She stated that QA/PI reports were submitted by the Emergency Department and the Operating Room Committee.

Ms. Gevertz advised the Board that the Committee received a presentation on Anesthesia and Peri-Op Services by Dr. Panzica. He highlighted the following:

- Familyfirst – One-way family communication platform to any designated family members rolled out to the ORs in March; Cath lab and Radiology in April;
- Add-On Acuity Project – Described categories A-D;
- Peri-Op Safety Event Team (SET) – Team is a group of Peri-Op leaders who are here to support staff, physicians, patients and family member, as well as appropriately communicate and escalate, when a significant safety event occurs;
- Pre-Procedure Testing – Increased patients coming to PPT from 30% to 80%; nurse screening for Endoscopy and Pediatric Surgery; and patient education;
- On Time First Case Start Project – data from September 2020 – February 2022;
- Obstetrical Anesthesia – Dashboard reviewed;
- Award – Society for Obstetrics Anesthesia and Perinatology (SOAP) Center of Excellence in 2021;
- Pain Management – Goals, 24/7 coverage with weekend rounding; and increase procedural capacity at Valhalla;
- Initiatives – Training West Point Keller Army Hospital anesthesia providers in trauma for battle readiness; Endoscopy throughput; Dashboarding; surgical site infections; Anesthesia inpatient consultation service; and Diversity.

Ms. Gevertz advised the Board that the Committee received a presentation on the Department of Surgery by Drs. Diflo and Lansman. They highlighted the following:

- Accomplishments – formalized the set of QI projects for the Department; monthly reports at the Department of Surgery QIPS meetings; action plans and implementation; appointed 5 Chairs – Diversity and Inclusion, Education, Faculty Affairs, and Quality and Research; Surgical Residency program fully approved; annual liver transplant volume has tripled over the past 3 years, and kidney transplants are on pace to double the volume
- Department's Quality Dashboard data was presented
- Challenge and current Action Plans were presented:
 - Continued PSI Challenges:
 - Sepsis Bundle – “All or nothing” 5 interventions are required to meet measure;
 - Pressure injury – Rates for Department of Surgery without significant improvement;
 - Consider exacerbation due to prolonged intubation in COVID-19 patients
 - VTE/PE – Consider exacerbation due to COVID-19 hypercoagulable state
 - Communication with Doctor/Complaints and Grievances
- QI Initiatives – a physician was assigned to oversee each initiative
- Breast Surgery
- Goals were discussed in Burn Surgery, Transplant Surgery, and the DoS has had stakeholders involved

in a multidisciplinary Tracheostomy team.

- Diversity, Equity and Inclusion Committee – consisting of Attendings, Residents, Medical Students and Ancillary staff
- Recent Activities – Grand Rounds, Cultural Competence in Clinical Care, Journal Club, and ensuring Equity, Diversity and Inclusion in Academic Surgery.

Ms. Gevertz stated that Ms. McFarlane provided a regulatory report to the Committee.

NEW BUSINESS

Ms. Kukowski presented a Resolution to the Board to approve renewing the terms of such Board of Visitors members whose terms expired in 2021 or are due to expire in 2022; reaffirm its approval of the entire current membership of the Board of Visitors, as reflected on the attachment to this Resolution; and to reaffirm that Board members not be term-limited and to remain in their individual seats until their resignation.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RESOLUTION RENEWING THE TERMS OF SUCH BOARD OF VISITORS MEMBERS WHOSE TERMS EXPIRED IN 2021 OR ARE DUE TO EXPIRE IN 2022; REAFFIRM ITS APPROVAL OF THE ENTIRE CURRENT MEMBERSHIP OF THE BOARD OF VISITORS, AS REFLECTED ON THE ATTACHMENT TO THIS RESOLUTION; AND TO REAFFIRM THAT BOARD MEMBERS NOT BE TERM-LIMITED AND TO REMAIN IN THEIR INDIVIDUAL SEATS UNTIL THEIR RESIGNATION. MR. TULIS MOTIONED, SECONDED BY DR. FRISHMAN. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE JUNE 1, 2022, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. FRISHMAN MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,


AnnMarie Fernandez, WCHCC Assistant Secretary